

Lora Lee (Lolly) Lockhart PhD RN
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EDUCATIONAL BACKGROUND

<i>Degree</i>	<i>Year</i>	<i>University</i>	<i>Major</i>	<i>Thesis/Dissertation</i>
Ph.D.	1984	The University of Mississippi Graduate School, Department of Health Care Administration, University, MS. Health Care Administration		DISSERTATION: "Participative Behaviors of Directors of Nursing"
M.S.N.	1970	The University of Texas Graduate School, Austin, Texas. (Nursing Education/Medical Surgical Nursing)		THESIS: "An Historical Analysis of the Legal Control of the Profession of Nursing in Texas"
B.S.N.	1961	The University of Texas Medical Branch School of Nursing, Galveston, Texas		

UNIVERSITY EXPERIENCE

<i>Position</i>	<i>University</i>	<i>Dates</i>
Assistant Professor	The University of Oklahoma School of Nursing Oklahoma City, Oklahoma	1971-1974
Assistant Professor	The University of Texas School of Nursing Houston, Texas	1975-1977
Director	Northwest Mississippi Junior College ADN Program Senatobia, Mississippi	1977-1982
Associate Professor, Tenure	Texas State University School of Nursing Round Rock, Texas	6/2008 to 8/2011
Adjunct Faculty	Concordia University Texas Austin, Texas	9/2012 to date
Adjunct Faculty	Sul Ross University Rio Grande Campus Uvalde, Texas	9/2014 to date

RELEVANT PROFESSIONAL EXPERIENCE

<i>Position</i>	<i>Entity</i>	<i>Dates</i>
Health Care Consultant	Self Employed	1996 to date
Executive Director	Texas Rural Health Association	1999-2001
Formed Sole Proprietary Corporation	Lolly Lockhart Ph D RN d/n\b/a	1996 to date
Health Care Consultant	Fulbright & Jaworski, LLP	1987-1996
Consultant for Clinical Investigations	Texas Medical Board	1986-1987
Assistant Director of Review/Quality	Texas Medical Foundation PRO	1984-1986
Research Assistant. Research Institute of Pharmaceutical Sciences	University of Mississippi	1982-1984
Assistant Director. Nursing Standards	Washington State Nurses Association	1974-1975
Associate Director	Oklahoma State Board of Nursing	1970-1971
Assistant Director/Associate Editor	Texas Nurses Association	1967-1970
Assistant Director. Nursing Services	Seton Hospital, Austin, Texas	1965-1967
Staff Nurse	St David's Hospital, Austin, Texas	1961-1962, 1964
Staff Nurse	Brackenridge Hospital Austin, Texas	1964
Staff Nurse	Grant Hospital, Columbus, Ohio	1963-1964
Staff Nurse	Multnomah County Hospital, Portland, Oregon	1962
Staff Nurse	Big Bend Memorial Hospital Alpine, Texas	1961

PROFESSIONAL CREDENTIALS

Registered Nurse - Texas #216647 1961 to date

TEACHING HONORS AND AWARDS

Distinguished Alumni UTMB School of Nursing 2011

Rural Health Champion Award. Texas Rural Health Association. 2003.

Fabulous Five. District 5, Texas Nurses Association. 2002.

Hall of Fame. University of Texas Medical Branch School of Nursing. 1995.

Sigma Theta Tau International Nursing Society. 1985, 2011.

Phi Kappa Phi Honor Society. University of Mississippi. 1983.

American Journal of Nursing Company Awards. *Excellence in Total Editorial Content* and *Best Feature Article*. Editor. *The Oklahoma Nurse*. 1974.

Outstanding Young Women in America. 1965.

USPHS Traineeship. 1962-1963.

COMMUNITY SERVICE

Served as expert witness for Anne Mitchell in The State of Texas vs. Anne Marie Mitchell criminal trial concerning her reporting an incompetent physician to the Texas Medical Board. Found "Not Guilty" by the Jury. (February 2010). Andrews, Texas.

COURSES TAUGHT

Leadership and Health Care Systems Transformation, Spring 2015 to date, Concordia University Texas

Trends and Issues in Nursing, Fall 2014 to date, Sul Ross University Rio Grande Campus

Behavioral Health Didactic, Fall 2013 to date, Concordia University Texas

Community Nursing Didactic, Spring 2013, Concordia University Texas

Community Nursing Clinical, Fall 2012, Concordia University Texas

Health Care Systems, Summer 2011, Texas State. Round Rock Campus

Psychiatric Nursing Clinical, Spring 2011, Texas State. Round Rock Campus

Nursing Profession I, Fall 2010. Texas State. Round Rock Campus

Life Span Nursing Skills Practicum, Fall 2010, Texas State. Round Rock Campus

Introduction to Nursing, 2009, 2010. Texas State. San Marcos Campus

Taught online graduate nursing course NURS 5331 Assuring Quality Care: Ethics, Law and Policy, University of Texas Medical Branch, Galveston.

Team taught nurses courses in fundamentals, medical-surgical nursing, community health nursing, and nursing leadership at University of Oklahoma and University of Texas-Houston BSN programs.

Provided lectures on medical-surgical nursing at the Northwest Mississippi Junior College ADN program.

Coordinator of the RN to BSN program at University of Oklahoma School of Nursing.

GRADUATE THESES/DISSERTATIONS OR EXIT COMMITTEES

Dissertation Committee member. Kathleen Menasche. Western University. California. 2011 to 2012

Participated in development of MSN program in Nursing at University of Oklahoma.

COURSES PREPARED AND CURRICULUM DEVELOPMENT

Jurisprudence and Ethics Course for nurses under Board orders. Texas Board of Nursing approved for Gracey Nursing Solutions 1/2015 to date

Developed three (3) practicum courses and core course for Leadership track for the Concordia University Texas RN to MSN Program 2015.

Consultant for development of new BSN programs for University of Texas at the Permian Basin, LeTourneau, and Texas Lutheran University.

Chair/Coordinator, Curriculum Committee, Texas State University School of Nursing 7/08 to 11/2011

Developed curriculum plan and the original syllabi for all courses in the nursing curriculum including the Pharmacology-Pathology course.

Consultant on Program and Curriculum Development, Texas State University-San Marcos School of Nursing 2003 to 2008.

Developed Master level course syllabus for NURS 5331 Assuring Quality Care: Ethics, Law and Policy,

University of Texas Medical Branch, Galveston.
Chair Curriculum Committee at University of Texas School of Nursing at Houston.
Director of Program and Curriculum Coordination, Northwest Mississippi Junior College ADN Program.

FUNDED EXTERNAL TEACHING GRANTS AND CONTRACTS

Contract faculty, University of Texas Medical Branch School of Nursing, MSN program
NURS 5331 Assuring Quality Care: Ethics, Law and Policy, Spring 2007 and Spring 2008 (online)
Special Projects Grant for Curriculum Development, Northwest Mississippi Junior College, 1982

OTHER GRANTS

Lilly Endowment, Inc. Pastor and Congregational Renewal Grant, Round Rock Presbyterian Church (2001, 2003, 2004).
State Office of Rural Communities, funding grant for Texas Rural Health Association (1999, 2000, 2001)

SCHOLARLY/CREATIVE

England, S., L. Lockhart & E. Sanders. (July-September, 2015). A Case for Concept-Based Nursing Education. Texas Nursing Voice.

Lockhart, L. Compliance and Performance Improvement in Hospitals. Chapter 27. (2012). Donald J. Griffin (Editor). Hospitals: What they are and how they work. (Fourth Edition).

Lockhart, L. (2003, 2007, 2010). Compliance Manuals: *Management and Operations Manual, Information Management Manual, Human Resources Manual, and Compliance Performance Improvement Manual*. The Texas Association of Community Health Centers.

Lockhart, L. (1996 and every two years thereafter to 2012). *TMJ Study Guide, a complementary guide to Texas Medical Jurisprudence* by Fulbright & Jaworski LLP.

Lockhart, L. (2003). Scriptwriter/production consultant for *TSBME: A Glimpse of Licensure and Discipline*. Video CME for physicians on ethics and professional responsibilities.

Lockhart, L. and Young, H. (1994). *Patient Rights and Professional Conduct*. Training manual for psychiatric facilities. Fulbright & Jaworski LLP.

ARTICLES (Selected)

Lockhart, L. (2010). The Gate Swings Both Ways. Journal of Nursing Administration.

Lockhart, L., Poe, K., and Wilcox, R. (Fall 1990). *National Practitioner Data Bank to Revolutionize Peer Review Reporting*. National Medical-Legal Journal.

Barton, H. and Lockhart, L. (October 1990). *National Practitioner data Bank Part II*. Texas Medicine.

Lockhart, L., Poe, K., and Wilcox, R. (February 1990). New Peer Review Reporting and Disclosure Requirements. Texas Medicine.

Hopkins, J., Lockhart, L., and Poe, K. (December 1989). *Implementation of the NPDB*. Houston Medicine.

Lockhart, L. (Spring 1988). *Medical Board Enforcement Program*. State Bar of Texas, Health Law Section.

Lockhart, L. (November 1987). *Winning with Medical Review*. Texas Medicine.

PAPERS RESENTED AT PROFESSIONAL MEETINGS

Lockhart, L. (2010). Nurse Advocacy Based on State of Texas v. Anne Marie Mitchell. Texas Rural Health Association and numerous other organizations 2010 to 2011.

Lockhart, L. and Ward, J. (February-March 2003). *HIPAA Privacy*. National Association of Rural Health Clinics.

Lockhart, L. (February 2002). *JACHO Re-accreditation*. Texas Association of Community Health Centers.

Lockhart, L. (July 1996). *Impact of Managed care on Nursing Practice*. American Association Legal Nurse Consultants.

Lockhart, L. (May 1996). *Home Health Patient Rights*. Texas Hospital Home Health Association.

Lockhart, L. (February 1995). *Patient Rights Training* for St. Luke's Episcopal Hospital.

Lockhart, L. (December 1993). *Patient Care and the Law*. Texas Medical Liability Trust.

Lockhart, L. (July 1992). *Utilization Review*. Texas Society of Certified Public Accountants.

Lockhart, L. (March 1992). *CRNA's Databank*. Texas Association of Nurse Anesthesiologist.

Lockhart, L. (March 1991). *Legal Issues and the Physician*. American College of Utilization Review Physicians.

Lockhart, L. (November 1990). *Substance Abuse*. Texas Medical Record Association.

Lockhart, L. (November 1990). *Patient Transfers*. American Bar Association.

Lockhart, L. (November 1990). *Physician Impairment*. Texas Society for Medical Staff Services.

Lockhart, L. (September 1990). *Medical Records*. Texas Medical Records Association.

Lockhart, L. (September 1990). *Professional Liability Claims*. Texas Medical Association.

Lockhart, L. (August 1990). *Medical Malpractice*. St. Luke's Episcopal Hospital.

Lockhart, L. (June 1990). *National Practitioner Databank*. Risk Management Seminar CIGNA.

Lockhart, L. (March 1990). *Strengthening Hospital through Quality Assurance*. Texas Medical Association.

Lockhart, L. (October 1989). *Liability Claims Review*. Fulbright & Jaworski, LLP.

Lockhart, L. (September 1989). *Quality Assurance in Rural Health Care*. Texas Rural Health Association.

Lockhart, L. (October 1988). *Nursing Roles in Quality Management*. American College of Utilization Review Physicians.

Lockhart, L. (October 1988). *Texas '88 Legislative Forum*. Texas Hospital Association and Texas Medical Association.

Lockhart, L. (September 1988). *Anticipating Quality Review*. Southwest Texas Association of Quality Assurance Professionals.

Lockhart, L. (August 1988). *Quality Assurance Issues*. Texas Hospital Association Governing Boards.

Lockhart, L. (June 1988). *Regulating the Nursing Profession*. Texas Hospital Association.

Lockhart, L. (May 1988). *What the Peer Review Organization Expects of Physicians*. Texas Medical Association.

Lockhart, L. (April 1988). *Practice of Medical History*. Texas Society for Medical Staff Services.

Lockhart, L. (April 1988). *Effective Regulation of Health Care Professionals*. Health Law Institute

Lockhart, L. and Wilcox, R. (March 1988). *Winning with Medical Review*. Texas Medical Association.

Bagwell, J. and Lockhart, L. (February 1988). *Licensing Board Looks at Quality*. American College of Utilization Review Physicians.

Lockhart, L. (Fall 1987). *Peer Review*. Health Law Seminar.

INVITED TALKS, LECTURES AND PRESENTATIONS

Lockhart, L. (October 7, 2011). The Ultimate Never Event - Nursing Advocacy When It Isn't Easy. 2010 4th Annual Health Care Symposium, Office of Dispute Resolution. Lubbock, Texas.

Lockhart, L. (October 15, 2010). The Ultimate Never Event - Nursing Advocacy When It Isn't Easy. Nursing Quality and Safety Collaboration through Texas A&M University Rural and Community Health Institute, Austin Texas.

Lockhart, L. (December 3, 2010). The Ultimate Never Event - Nursing Advocacy When It Isn't Easy. South Texas Hospital Risk Managers Association. Fredericksburg, Texas

Lockhart, L. (January 21, 2011). The Ultimate Never Event - Nursing Advocacy When It Isn't Easy. Texas Tech University, Doctorate in Nursing Practice Students, Austin Texas.

Lockhart, L. and Provan, R. (July 2004). *Clinical Ethics*. St David's Medical Center Ethics Committee.

Lockhart, L. (April 2003). *Focus on HIPAA*. Professional Association of Health Care Office Management.

Lockhart, L. and Young, H. (February 2002). *Health Care Services in a Regulatory Environment*. San Angelo Community Medical Center.

Lockhart, L. (January 1998). *Team Building in Preparing for Medicare Survey*. Merit Management.

Lockhart, L. (July 1996). *Managing Your Practice in a Changing Legal Environment*. Brazosport Memorial Hospital.

Lockhart, L. (June 1995). *Health Care Presentation to Russians*. Texas Association of Community Health Centers.

Lockhart, L. (January 1995). *Managed Care*. Managed Care Assembly.

Lockhart, L. (June 1993). *Dealing with Problem Patients*. Patient Care and the Law Conference. Business Network.

Lockhart, L. (September 1990). *Professional Liability Claims*. Business Network.

Lockhart, L. (June 1990). *Current Developments in ER*. Fulbright & Jaworski, LLP.

Lockhart, L. and Poe, K. (October 1988). *Medical Staff Utilization Review*. Scenic Mountain Medical Center.

Lockhart, L. (May 1988). *Therapist Dilemma*. Women's Counseling and Resource Center.

Lockhart, L. (October 1986). *PRO-Review*. Hospital Medical Staffs.

CONSULTANCIES

Currently, I am an independent consultant assisting universities, health care facilities, and professionals concerning performance improvement, quality and utilization review, regulatory compliance, development of nursing education programs, wrongful termination consultations, and licensure issues.

Clients include:

Hospitals and Health Care Entities, Primary Health Care, Home Health, Ambulatory Services, Healthcare facilities, Universities, Individuals, and Attorneys.

Consultation Services include:

Concept-Based Nursing, Review of curriculum/course syllabi. Academic Progression in Nursing (APIN) grant, Texas Team, Texas Nurses Association 2014 - 2015.

Licensure, Medicare certification, The Joint Commission accreditation survey preparation and follow up for inpatient medical and psychiatric facilities and ambulatory care;

Compliance for licensure and Medicare certification (Respond to CMS/TDSHS Statements of Deficiencies and develop a Plan of Correction);

Train-the-Trainer for Self Mock Surveys and provide CMS/TDSHS mock surveys for hospitals;

Consultation for hospitals regarding concerning the work environment for nurses;

Consultation for Nurse Friendly® Texas Nurses Association, Areas Health Education Center (AHEC) USPHS grant to assist thirty (30) small and rural hospitals pursue recognition. 2003-2006.

Special investigations of adverse events, abuse and quality issues, and research;

Compliance and performance improvement, utilization review, and risk management systems to monitor services and costs related to development of a Culture of Safety;

Provider peer review and peer review panels;

Staffing plans and adjustments;

Training on variety of current and ongoing health care services issues and topics;

Credentialing and competencies of physicians, professional staff, and support staff;

Assistance to medical directors, medical staff, and clinic managers;

Feasibility study for nursing education programs; and

Curriculum development and accreditation for professional educational programs.

Served on the Texas Nurses Association Task Force for Creating a Culture of Safety. 2006-2007.

Served on the Texas Board of Nursing Task Force on Regulation. 1998-2001.

Consultant to the Area Health Education Center Project for Small and Rural Hospitals for the Texas Nurses Association Nurse-Friendly™ Designation. 2005-2006.

Consultant to the Texas Association of Community Health Centers and individual centers. 1987 to 2011.

Consultant to University of Texas at the Permian Basin, LeTourneau University, and Texas Lutheran University concerning the feasibility and application to the Board of Nursing for new BSN programs. (2010 to date)

Completed feasibility study for Texas State University-San Marcos for a BSN Nursing Program (2004) and educational consultant for program development to prepare applications to the Higher Education Coordinating Board and the Texas Board of Nursing. 2006-2007.

As Health Care Consultant at Fulbright & Jaworski, L.L.P. provided consultation services to attorneys and to clients of the Firm on matters of compliance related to standards, licensure, Medicare/Medicaid certification, and accreditation including corrective action plans, update of policies and procedures, staff training, establishment of performance improvement and quality monitors, and documentation of compliance. In addition, conducted special investigations, coordinated peer review processes, developed credentialing programs for allied professional staff, co-authored *Patient Rights and Professional Conduct* training manual, provided staff training, and tutored physicians in preparation for the Texas medical jurisprudence examination for licensure. 1987-1996.

Served as consultant to the Texas Medical Board to establish a clinical investigations program that included investigations of alleged violations of the medical practice act and the review of medical liability claims. 1987-1988.

WORKSHOPS

Numerous workshops and training sessions for the Texas Association of Community Health Centers on management, regulatory and clinical compliance, and performance improvement. 1987 to 2011.

Numerous presentations at client facilities concerning management, compliance, and professional standards. 1984 to date.

SERVICE

University

Faculty Senate adjunct representative for School of Nursing, College of Health Professions, Texas State University

Faculty Senate representing the University of Oklahoma Medical Center, University of Oklahoma

Departmental

Texas State University School of Nursing

Member, Personnel Committee 2008 to 2011

Member, Admissions and Retention Committee 2009

Member, Faculty Search Committee Ph D applicants 2009

Chair, Faculty Search Committee MSN applicants 2009, 2010, 2011

Chair and Coordinator, Curriculum Committee 2009-2011

Member, NURS 3320/3220 Life Span Skills course team

Member/Practicum Coordinator, NURS 3460/3260 Psychiatric and Behavioral Health Nursing

Faculty of Record, NURS 3330 Health Care Systems

Faculty of Record NURS 3300 Nursing Profession I

Faculty of Record NURS 4201 Nursing Profession II

University of Oklahoma School of Nursing

Member, Dean Search Committee

RN to BSN Program Coordinator

Distance Education Co-teacher

University of Texas at Houston School of Nursing

Chair, Curriculum Committee

Chair, Dean Search Committee

Liaison to the President of the Texas Medical Center

COMMUNITY

Member, Texas Nurses Association Council on Policy 2015

Member, Texas Nurses Association Governmental Affairs Committee 2014 to date.

Member, Advisory Committee to the Texas Board of Nursing Eligibility and Disciplinary Committee 2014 to date

Member American Nurses Association Task Force on Violence in the Workplace 2014 to date.

Certified Lay Pastor, Presbyterian Church USA, Mission Presbyterian/Austin Theological Seminary October 2010

Member, Committee on Probationers, Trinity Presbytery, Cumberland Presbyterian Church 2004 to date

Served as member and officer in state and district nurses associations in Texas, Oklahoma, Washington State, and Mississippi 1961 to date.

Member American Nurses Association 1961 to date.

Member Texas Nurses Association 1961 to date.

Member Task Force on Rural Mental Health Mental Health Association of Texas 1989.

Member The University of Texas School of Nursing, Austin Foundation Advisory Council 1989-1992.

The University of Texas Medical Branch, School of Nursing. Member. Advisory Council. 1992-2002.

The Samaritan Counseling Center. Board Member 1986-2001 and President 1990-1996 and 1998-2001.

Texas Rural Health Association. Board Member 1989-1996 and 2001-2003, Editor. *Rural Health Focus*. 1989-1996, 1997-2001. Executive Director. 1999-2001.

Texas Board of Nursing. Member. Advisory Committee on Regulation. 1998-2001.

Women Incorporated. Member. 1996-2000.

Violence Against Women Prevention Advisory Committee. Texas Department of Health. Member. 2003.

Bioterrorism Preparedness & Response Committee. Texas Department of Health. Member. 2003-2006.

Texas Nurses Association. Task Force to Create a Culture of Safety. Member. 2006-2007.

Advisory Committee to Pflugerville ISD regarding Career High School, 2008

Member, Texas Board of Nursing, Eligibility and Discipline Advisory Committee, 2014

Member, American Nurses Association, Task Force on Workplace Violence, 2014

Updated August 12, 2015