



ANSC 5317
Implementing Change
Course Syllabus
Summer 2023



Instructor

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Office Hours: virtual, by appointment

Course Time and Location

Credits: 3.0

Online via Blackboard: <https://www.sulross.edu/bb/>

Required Materials (Available at the SRSU Bookstore or online)

APA (2020). *Publication manual of the American Psychological Association*. (7th ed.). Washington, D.C.: Author.

Rogers, E.M. (2003). *Diffusion of innovations* (5th ed.). Freepress.

Supplemental Materials:

Articles, readings and videos as assigned – provided by instructor during the weekly learning module in which they are assigned.

Access to Blackboard 9 and SRSU email.

Course Description

This course examines the processes by which professional change agents influence the introduction, adoption, and diffusion of technological innovations or ideas.

Course Objectives

Upon successful completion of the course, students will:

1. Describe the major concepts upon which the adoption and diffusion of innovations are based.
2. Describe the diffusion process for innovations.
3. Identify their own personal philosophy toward the diffusion of innovations.
4. Evaluate a plan for the introduction, adoption, and diffusion of an innovation based on concepts discussed in the course.

(ANSC) SACSCOC Student Learning Outcomes

Student will demonstrate that he/she is able to:

1. Apply statistical concepts and procedures to animal science data.
2. Evaluate literature and references as they apply to animal science data.
3. Demonstrate knowledge of the fundamentals and advanced concepts relating to animal science.

Course Syllabus: Due to the organizational nature of the instructor, beyond this point, this syllabus is laid out in alphabetical order by topic. If, after reviewing the information presented here, you have questions about course access, assignments, policy etc. please do not hesitate to contact the instructor.

Academic Integrity: Students in this class are expected to demonstrate scholarly behavior and academic honesty in the use of intellectual property. A scholar is expected to be punctual, prepared, and focused; meaningful and pertinent participation is appreciated. Examples of academic dishonesty include but are not limited to: Turning in work as original that was used in whole or part for another course and/or professor; turning in another person's work as one's own; copying from professional works or internet sites without citation; collaborating on a course assignment, examination, or quiz when collaboration is forbidden. On all work submitted for credit by students at the university, the following pledge is either required or implied: "On my honor, I have neither given nor received unauthorized aid in doing this assignment."

Accommodations for Students: Sul Ross State University (SRSU) is committed to equal access in compliance with Americans with Disabilities Act of 1973. It is SRSU policy to provide reasonable accommodations to students with documented disabilities. It is the student's responsibility to initiate a request each semester for each class. Alpine Students seeking accessibility/accommodations services must contact Mary Schwartze, LPC, SRSU's Accessibility Services Coordinator at 432-837-8203, or email mschwartz@sulross.edu. The Accessibility Services office is located on the first floor of Ferguson Hall – room 112; mailing address is P.O. Box C122, Sul Ross State University, Alpine, Texas, 79832.

Add /Drop Policy: This course will follow the University drop/add policy and timeline.

Assignment Policy: It is expected that assignments will be submitted on or before the specified due date. Late assignments will be assessed a 10% late penalty, regardless of late interval. Incompletes will only be assigned under extreme circumstances.

Attendance Policy: Class participants will be treated as mature individuals who have developed a sense of responsibility for their education. As such, class participants will be held accountable for all material presented for the course. In the case of emergency, students should contact the instructor as soon as possible after the emergency has been resolved.

Beyond the Book:

This course contains content entitled *Beyond the Book*. This content supplements the required Rogers reading for the week. All Beyond the Book sections include a video and reading. Make sure you find these in the “Content” and “Video” sections of Blackboard, as there will be discussion prompts regarding these.

Collaboration: University policy states that, unless otherwise specified, students may not collaborate on graded material. Any exceptions to this policy will be stated explicitly for individual assignments. If you have any questions about the limits of collaboration, you are expected to ask for clarification.

Copyright Notice for Course Materials: U.S. copyright laws protect this syllabus, course presentations, all Blackboard™ materials and any other course materials provided throughout this term. Students enrolled in the course may use materials for their own research and educational purposes within the Educational Fair Use policy of the U.S. Copyright Office. However, reproducing, selling or otherwise distributing these materials in any manner or medium without written permission of the copyright owner is expressly prohibited.

Electronic video and/or audio recording is not permitted during class/lab unless the student obtains written permission from the instructor. If permission is granted, any distribution of the recording is prohibited.

Course Pedagogy: The course is a distance-delivered course. Each student enrolled must log in to the course content through Blackboard. The instructor's role will be one of “guide on the side” rather than “sage on the stage.” Students are responsible to involve one another in discussion and problem solving using the Blackboard discussion board. Discussion assignments and postings are an opportunity to engage your classmates and instructor in critical thinking and problem solving exercises.

Criteria for written work: Unless specifically noted otherwise, all written work submitted should be typed in Microsoft WORD™, double-spaced, in 12-point Times New Roman font, pages numbered, and have 1" margins on all sides. All work submitted should follow APA 7th edition guidelines for formatting and bibliographical citations. **Please note that editing services are not provided in this course; submitted work will be closely evaluated for proper format.** Feedback will focus on creative problem solving and conceptual development of ideas. Peer review of written work is an excellent practice and highly encouraged prior to submission of written assignments.

Distance Education Statement: Students enrolled in distance education courses have equal access to the university's academic support services, such as library resources, online databases, and instructional technology support. For more information about accessing these resources, visit the SRSU website. Students should correspond using Sul Ross email accounts and submit online assignments through Blackboard, which requires secure login. Students enrolled in distance education courses at Sul Ross are expected to adhere to all policies pertaining to academic honesty and appropriate student conduct, as described in the student handbook. Students in web-based courses must maintain appropriate equipment and software, according to the needs and requirements of the course, as outlined on the SRSU website. Directions for filing a student complaint are located in the [student handbook](#).

Diversity and Inclusivity: It is my intent, as course instructor, that students from all backgrounds and perspectives be well-served by this course, that students' learning needs be addressed both in and beyond the course, and that the diversity students bring to this course be viewed as a resource, strength and benefit. It is my intent to present materials and activities that are respectful of diversity, gender identity, sexual orientation, disability, age, socioeconomic status, ethnicity, race, religion, culture, perspective, and other background characteristics. Your suggestions about how to improve the value of diversity in this course are encouraged and appreciated. Please let me know ways to improve the effectiveness of the course for you personally or for other students or student groups.

We support an inclusive learning environment where diversity and individual differences are appreciated, recognized, respected and understood. Through such inclusivity, learning is enhanced. We shall hold each other accountable to demonstrate diligence in recognizing and respecting differing behaviors, perspectives and worldviews. In addition, in scheduling assignments, I have attempted to avoid conflicts with major religious/cultural holidays. If, however, I have inadvertently scheduled a major deadline that creates a conflict with your religious/cultural observances, please let me know as soon as possible so that we can make other arrangements.

Evaluation Components: (1000 points possible)

COURSE ASSIGNMENTS	Due Date	Total Point Value
Reflection Papers (2 @ 100 pts each) <ul style="list-style-type: none"> Reflection Paper 1 Reflection Paper 2 	July 17, 2023 July 31, 2023	200
Philosophy of Change	August 7, 2023	300
Diffusion Plan Evaluation	August 14, 2023	300
Online Discussion Forum	Weekly	200

Reflection Papers:

You will write two critical reflection papers pertaining to planned change and the diffusion of innovations. The papers will focus on issues discussed in class and in the assigned readings. Other readings may be used as supporting references. The intention of these reflection papers is for you to develop and articulate an educated opinion on the listed topics, based upon the concepts covered in this course and in any associated readings.

Reflection Paper #1:

- Provide an in-depth description of your personal orientation to change. How do your beliefs, values, temperament, etc. influence the way you (a) lead change and (b) adapt to change? Be sure to provide a thorough description. (Suggested length: 2-4 pages double spaced)

Reflection Paper #2:

- Describe the diffusion of a contemporary innovation in the agricultural and natural resources

context (i.e. GMOs, precision agriculture, artificial intelligence, robotics, Roundup ready seeds, grazing systems {to name a few}). Evaluate how the attributes of the innovation, adherence to the diffusion process and marketing to adopters affected the diffusion and the success or failure of the innovation to date. (Suggested length: 3-5 pages double spaced, minimum of three reputable sources)

Philosophy of Change:

You will articulate your philosophy of change based on the concepts covered in course discussions, assigned readings, and any other references you may find useful. How does change occur? What processes are central to the successful introduction, adoption, continuance of use, and diffusion of technological change? What are your responsibilities as a change agent? What theory or theories support your beliefs? How will your beliefs guide your behavior as you lead or encounter change in the future? (Suggested length: minimum of five pages double-spaced, not inclusive of the reference page. Minimum of five reputable sources with appropriate parenthetical citations and reference page.)

Diffusion Plan Evaluation

Your diffusion plan evaluation will be based on an actual product in development for marketing soon. In recent weeks, the FDA has cleared lab-grown meat for human consumption. It is your assignment to evaluate plans plan for the introduction and diffusion of this innovation. You will need to include an in-depth evaluation and analysis of cell-cultured proteins for marketing as a protein source in human diets. Your evaluation must include:

- Introduction/need for innovation
- Target Audience (consider the adopter categories)
- Innovation-Decision Process
- Attributes of the Innovation
- Identifiable/justifiable challenges to the adoption process
- Diffusion Networks

Weekly Discussion:

While this course is being taught at a distance, students are expected to be active participants in the classroom web-discussion and exercises. The discussion board provides a venue to increase interaction and is used to replicate a traditional class discussion. To facilitate this discussion, the instructor will provide guiding questions for each discussion. However, as in a traditional discussion format, students are encouraged to not only respond to questions, but also pose questions to the group and instructor. Active participation in this way increases not only your knowledge, but the knowledge of others participating in the course. You all bring a wealth of knowledge and information to this class from which others can benefit. Therefore, all students will be required to participate in the weekly discussion board forums. Although points for this assignment are awarded based on student participation, not discussion content (i.e. there really are no right or wrong answers), please try to ensure your input and comments are both appropriate and applicable to the assigned discussion topic. Additionally, basic courtesy is expected from all members of this course. Failure to be engaged in the sharing of ideas not only limits the value you gain from this course, but also that of others.

*You will be required to post an answer to the guiding questions provided in Blackboard by the end of the week. Weeks run from Monday through Monday. For example, posts for the first week must be made by Monday, July 17 at 8:00 AM. In addition to providing a response to the guiding questions, you will also need to respond to at least two other students' posts. Please provide insightful remarks. Do not simply respond to a post by stating something like "I agree with you." Remember, the purpose of this is to generate robust conversations. As always, remember to respond to others' posts with decorum. If you disagree with something someone posts, this is ok, however, state your position and why you disagree. Let's refrain from personal attacks. Any posts that are deemed unprofessional will be removed and your grade will be affected.

Evaluation Scale:

1000-900 points = A

799-700 points = C

<600 points = F

899-800 points = B

699-600 points = D

Library Information: The Bryan Wildenthal Memorial Library and Archives of the Big Bend in Alpine offers FREE resources and services to the entire SRSU community. Access and borrow books, articles, and more by visiting the library's website, library.sulross.edu. Off-campus access requires logging in with your LoboID and password. Librarians are a tremendous resource for your coursework and can be reached in person, by email (srsulibrary@sulross.edu), or phone (432-837-8123).

Plagiarism: Paraphrasing or quoting another's work without citing the source is a form of academic misconduct. Even inadvertent or unintentional misuse or appropriation of another's work (such as relying heavily on source material that is not expressly acknowledged) is considered plagiarism. If you have any questions about using and citing sources, you are expected to ask for clarification.

Shared Expectations

We all serve as change agents from time to time and this course is designed to help you develop your expertise and professionalism as professional change agent. Therefore, the activities you will be required to complete work toward achieving this goal. In line with this, there are some expectations that I have of you, and conversely, there are some expectations that you should have of me. The expectations for this course are as follows:

I will expect you to:

- Complete all assignments thoroughly, in a timely manner.
- Look at each assignment as an occasion for you to learn, and make the most of every learning opportunity.
- Be honest and submit your own original work.
- Participate in class discussions and activities; this helps you as well as all of your classmates.
- Enjoy this class!

You can expect me to:

- Provide learning opportunities that advance your knowledge and development in agricultural education.
- Be available to provide assistance and answer your questions.
- Be fair in my grading and assessment of your work.
- Provide you with timely, constructive feedback on your work.
- Enjoy this class!

Student Records: All records related to this course are confidential and will not be shared with anyone, without a signed, written release. If you wish to have information from your records shared with others, you must provide written request/authorization to the instructor. Before giving such authorization, you should understand the purpose of the release and to whom and for how long the information is authorized for release.

Student Wellness: SRSU strives to create a culture of support and recognizes that your mental health and wellness are equally as important as your physical health. We want you to know it is OK if you experience difficulty, and there are several resources on campus to help you succeed emotionally, personally, and academically. Please know that if you choose to confide in me, I am required by the university to report to the Title IX Coordinator, as SRSU and I want to ensure you are connected with all the support the university can offer. You are not required to respond to outreach from the university if you do not want to do so. You can also make a report yourself, including an anonymous report, through the [SRSU Title IX Report Form](#).

Weekly Schedule: This course will run weekly starting on Mondays and end on the following Monday at 8:00 AM. All assignments and discussion questions for the current week will be due on Mondays by 8:00 AM, unless otherwise noted.

ANSC 5317 Tentative Course Schedule

Dates	Topics / Learning Experiences	Readings
July 10-July 16	<ul style="list-style-type: none"> • Elements of Diffusion • Criticisms of Diffusion Research • Interview with Dr. Everett Rogers (video) • Beyond the Book 	Rogers Ch. 1 Rogers Ch. 2 (pp. 94-101) Rogers Ch. 3 MacVaugh & Schiavone (2010)
July 17-July 23	<ul style="list-style-type: none"> • How are innovations created? • “Where do Good Ideas Come from?” (video) • The Innovation-Decision Process • Beyond the Book 	Rogers Ch. 4 Rogers Ch. 5 Batte and Arnholt (2003)
July 24-July 30	<ul style="list-style-type: none"> • Attributes of Innovations • Innovativeness and Adopter Categories • “Who Moved my Cheese?” (video) • Beyond the Book 	Rogers Ch. 6 Rogers Ch. 7 Kuehne et al. (2011)
July 31-Aug 6	<ul style="list-style-type: none"> • Diffusion Networks • “The Influence of Social Networks” (video) • The Change Agent • Beyond the Book 	Rogers Ch. 8 Rogers Ch. 9 Vestal and Briers (2000)
Aug 7-Aug 13	<ul style="list-style-type: none"> • Innovation in Organizations • “How Great Leaders Inspire Action” (video) • Consequences of Innovation • Beyond the Book 	Fullan (2004) Rogers Ch. 10 Rogers Ch. 11