



Course Syllabus
RGC 5306 – Financial Management
Fall 2026

Class: RGC 5306 – Finance

Class Time: Asynchronous (1W1 – SRI)

Instructor: Dr Sellamuthu Prabakaran

Office: Amy Street Building.

Office 111. Eagle Pass, TX 78852.

Credits: 3

Location: Online Asynchronous

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Office Hours: Monday – 9.00 AM – 1.00 PM

Phone: 830 415 8440

Required Materials:

Textbook:

We are going to use an ebook and the **Connect** platform from McGraw-Hill.

1. **Foundations of Financial Management** by Stanley B. Block, Geoffrey A. Hirt, Bartley Danielsen and Richard Warr, 2025 Release. McGraw Hill.

Students must Connect access through the link in Blackboard (click on Connect Registration).

Course Description: **Financial Management** provides a comprehensive introduction to the principles, practices, and analytical tools used in managing an organization's financial resources. This course emphasizes the foundational concepts of financial decision-making, including time value of money, valuation of financial assets, risk and return, capital budgeting, capital structure, cost of capital, working capital management, and financial planning. Students will learn how firms create value through efficient investment, financing, and dividend decisions.

Through a blend of conceptual learning and computational applications, the course equips students with the skills needed to interpret financial statements, analyze investment opportunities, assess financing alternatives, and understand the financial implications of strategic decisions. By the end of the course, students will be able to apply quantitative techniques to real-world business problems and make informed financial decisions that enhance organizational performance. (MBA Core Course).

Course Learning Outcomes – Financial Management (5 CLOs)

By the end of this course, students will be able to:

1. **Explain** the fundamental principles of financial management, including the roles of financial managers, financial markets, and ethical considerations in corporate finance.
2. **Apply** time value of money concepts and financial analytical tools to evaluate cash flows and value financial assets.
3. **Analyze** financial statements and assess a firm's financial performance using key ratios and financial metrics.
4. **Evaluate** investment, financing, and dividend decisions using capital budgeting

methods, risk–return analysis, and cost of capital estimation.

5. **Develop** financial strategies—including working capital management and financial planning—using spreadsheet-based modeling to support effective managerial decision-making.

MBA Learning Outcomes – Financial Management Focus

Upon successful completion of the MBA, students will:

1. Demonstrate the ability to collect, evaluate, and analyze financial and business data to make informed, evidence-based managerial and investment decisions.
2. Exhibit financial leadership skills by developing innovative and value-enhancing solutions to complex financial and organizational problems that address the needs of multiple stakeholders.
3. Design financially sustainable business models and strategies that promote long-term competitive advantage and resilience in a dynamic global economy.
4. Recognize major digital and financial technology (FinTech) trends impacting business operations and adapt financial strategies to leverage these developments for competitive advantage.

MBA Marketable Skills: Upon successful completion of the MBA students will have the following markable skills:

1. The ability to use software to analyze and report data.
2. The ability to work with others to solve problems.
3. The ability to communicate effectively.
4. The ability to use the latest digital technology.

Academic Integrity: Students in this class are expected to demonstrate scholarly behavior and academic honesty in the use of intellectual property. A scholar is expected to be punctual, prepared, and focused; meaningful and pertinent participation is appreciated. Examples of academic dishonesty include but are not limited to: Turning in work as original that was used in whole or part for another course and/or professor; turning in another person’s work as one’s own; copying from professional works or internet sites without citation; collaborating on a course assignment, examination, or quiz when collaboration is forbidden. Students should also avoid using open AI sources ***unless permission is expressly given*** for an assignment or course. Violations of academic integrity can result in failing assignments, failing a class, and/or more serious university consequences. These behaviors also erode the value of college degrees and higher education overall.

Classroom Climate of Respect: This class will foster free expression, critical investigation, and the open discussion of ideas. This means that all of us must help create and sustain an atmosphere of tolerance, civility, and respect for the viewpoints of others. Similarly, we must all learn how to probe, oppose and disagree without resorting to tactics of intimidation, harassment, or personal attack. No one is entitled to harass, belittle, or discriminate against other students.

Counseling: Sul Ross has partnered with TimelyCare where all SR students will have access to nine free counseling sessions. You can learn more about this 24/7/356 support by visiting

Timelycare/SRSU. The SR Counseling and Accessibility Services office will continue to offer in-person counseling in Ferguson Hall room 112 (Alpine campus), and telehealth Zoom sessions for remote students and SRSU International students.

Libraries: The Bryan Wildenthal Memorial Library in Alpine offers FREE resources and services to the entire SRSU community. Access and borrow books, articles, and more by visiting the library's website, library.sulross.edu/. Off-campus access requires logging in with your LobolD and password. Librarians are a tremendous resource for your coursework and can be reached in person, by email (srsulibrary@sulross.edu), or by phone (432-837-8123). No matter where you are based, public libraries and many academic and special libraries welcome the general public into their spaces for study. SRSU TexShare Cardholders can access additional services and resources at various libraries across Texas. Learn more about the TexShare program by visiting library.sulross.edu/find-and-borrow/texshare/ or ask a librarian by emailing srsulibrary@sulross.edu. Mike Fernandez, SRSU Librarian, is based in Eagle Pass (Building D-129) to offer specialized library services to students, faculty, and staff. Utilize free services such as InterLibrary Loan (ILL) and ScanIt to get materials delivered to you at home or via email.

Americans with Disabilities Act (ADA): Sul Ross State University (SRSU) is committed to equal access in compliance with Americans with Disabilities Act of 1973. It is SRSU policy to provide reasonable accommodations to students with documented disabilities. It is the student's responsibility to initiate a request each semester for each class. Students seeking accessibility/accommodations services must contact Mary Schwartz, LPC-S, SRSU's Accessibility Services Coordinator at 432-837-8203 (please leave a message and we'll get back to you as soon as we can during working hours), or email mary.schwartz@sulross.edu. Our office is located on the first floor of Ferguson Hall (Suite 112), and our mailing address is P.O. Box C-122, Sul Ross State University, Alpine, Texas, 79832.

Official Communication: All official communication by the University or me will be sent to your Sul Ross email account. As a result, you are required to activate your email account and check it from time to time for personal communication. I encourage you to email me if you have questions or comments, BUT PLEASE include your full name and the course for which you have questions. Even if you submit your email through the Blackboard site, I cannot tell which course you are in nor what your real name is (i.e., egar123) unless you put it in the body of your email.

Technical Support: The Support Desk is where you can direct your more technical questions. For example, the Support Desk can help you if you are having issues submitting a document, getting videos to play, or using BlackBoard. The support desk is open 24 hours a day/7 days a week for your convenience. You can reach the support desk by calling 888.837.8888 or by email blackboardsupport@sulross.edu. You may also reach the Support desk from the Technology Support tab within Blackboard by clicking the Support Desk graphic on the course homepage or calling 936.294.2780.

SRSU Distance Education Statement: Students enrolled in distance education courses have equal access to the university's academic support services, such as library resources, online

databases, and instructional technology support. For more information about accessing these resources, visit the SRSU website. Students should correspond using Sul Ross email accounts and submit online assignments through Blackboard, which requires secure login. Students enrolled in distance education courses at Sul Ross are expected to adhere to all policies pertaining to academic honesty and appropriate student conduct, as described in the student handbook. Students in web-based courses must maintain appropriate equipment and software, according to the needs and requirements of the course, as outlined on the SRSU website. Directions for filing student complaints are located in the student handbook.

Assignments

Late Work: There will be a 10% penalty for assignments submitted late.

Course Requirements and Grading

Requirement	Points Possible	Grading Scale
Weekly Discussion Posts – Due Weekly	350 points	A = 900 to 1000 points
Assignment 1 – Due 7 th September 2026.	150 points	B = 800 to 899 points
Assignment 2 – Due 21 st September 2026.	150 points	C = 700 to 799 points
Assignment 3 – Due 5 th October 2026.	150 points	D = 600 to 699 points
Final Essay Exam – Due 15 th October 2026.	200 points	F = less than 599 points
Possible Points	1000 points	

Course Assignments

Weekly Discussion Board:

1. I as a faculty member will post a weekly discussion board that will be available at 12:01 AM on Tuesday and have a due date of the following Monday at 11:59 PM.
2. Students will be required to respond to the question itself by Friday and reply to two other students by Sunday night.
3. The question will be designed to facilitate discussion by requiring students to offer their analysis, evaluation or design based on the course's weekly topic. (Blooms Levels 5-6).
4. The instructor will be active in the Discussion Board by responding to at least half of the student posts each week.

Discussion Board Rubric: (50 points)

Rubric 1: The student's main post responded completely and substantially to all of parts of discussion question. (30 points).

Rubric 2: The student's initial post was no later than Friday (5 points)

Rubric 3: The response was well-organized, clear and free of grammatical and mechanical errors. (5 points).

Rubric 4: The student posts substantially to two other students. 5 points each (10 points)

Assignment 1: MBA Assignment – THE GOALS AND ACTIVITIES OF FINANCIAL MANAGEMENT, REVIEW OF ACCOUNTING and FINANCIAL ANALYSIS

Submission Guidelines - Upload your essay as a 10 - 12-pages paper, exclusive of title page and appendices, in MS Word format, 12-point Times New Roman Font, double-space following APA Style Format.

Question 1: Goals and Activities of Financial Management

Financial management plays a central role in achieving an organization's financial and strategic objectives. Discuss the major goals and activities of financial management, including profit maximization, shareholder wealth maximization, investment decisions, financing decisions, and working capital decisions. Explain the role of the financial manager in balancing risk, return, liquidity, profitability, and long-term value creation. How can effective financial management contribute to the overall success and sustainability of a business?

Question 2: Review of Accounting and Financial Analysis

Accounting information provides the foundation for evaluating a firm's financial condition and performance. Discuss the major financial statements, income statement, balance sheet, statement of cash flows, and statement of shareholders' equity—and explain how they are used in financial analysis. Explain the importance of financial ratios, including liquidity, profitability, efficiency, and leverage ratios, in assessing a firm's financial health. How can managers use accounting information and financial analysis together to identify financial strengths and weaknesses and make effective business decisions?

Course Assignment Rubric — Total: 15 Points

Criteria	Description	Points
Understanding of Concepts	Demonstrates a comprehensive and accurate understanding of the financial management concepts covered in the assignment.	40
Application and Analysis	Effectively applies financial management concepts to business situations and provides relevant analysis, interpretation, and examples.	40
Critical Thinking and Evaluation	Demonstrates independent thinking, evaluates financial issues from a managerial perspective, and develops logical, well-supported conclusions.	30
Organization and Clarity	Presents ideas in a logical, coherent, and well-structured manner. Responses are clearly developed and directly address the assignment questions.	15
Writing Quality and Professionalism	Uses appropriate academic/professional language, correct grammar, sentence structure, and professional presentation.	10
References and Supporting Evidence	Uses relevant and credible academic or professional sources and appropriately incorporates evidence to support the discussion.	15
Total		150

Assignment 2: MBA Assignment – FINANCIAL FORECASTING, OPERATING AND FINANCIAL LEVERAGE, WORKING CAPITAL AND THE FINANCIAL DECISIONS and CURRENT ASSET MANAGEMENT

Submission Guidelines - Upload your essay as a 10 – 12 -pages paper, exclusive of title page and appendices, in MS Word format, 12-point Times New Roman Font, double-space following APA Style Format.

Question 1: Financial Forecasting and Operating and Financial Leverage

Financial forecasting and leverage decisions are important components of financial planning and risk management. Discuss the role of financial forecasting in estimating a firm's future revenues, expenses, assets, liabilities, and financing requirements. Explain the concepts of operating leverage, financial leverage, and combined leverage, and analyze how fixed operating and financial costs influence a firm's profitability, risk, and earnings. How can managers use financial forecasts and leverage analysis together to make effective financial and strategic decisions?

Question 2: Working Capital and Current Asset Management

Effective working capital management is essential for maintaining a firm's liquidity while achieving profitability and growth. Discuss the importance of working capital and the major financial decisions involving current assets and current liabilities. Explain how managers should manage cash, marketable securities, accounts receivable, and inventory to maintain an appropriate balance between liquidity, profitability, and risk. How can effective current asset management improve a firm's operating efficiency, financial stability, and overall value?

Course Assignment Rubric — Total: 150 Points

Criteria	Description	Points
Understanding of Concepts	Demonstrates a comprehensive and accurate understanding of financial forecasting, operating and financial leverage, working capital, and current asset management.	40
Application and Financial Analysis	Applies financial management concepts to relevant business situations and provides appropriate analysis, interpretation, and examples.	40
Critical Thinking and Decision-Making	Demonstrates logical reasoning and evaluates financial decisions by considering profitability, liquidity, risk, and overall business performance.	30
Organization and Clarity	Presents ideas in a logical, coherent, and well-structured manner. Directly addresses both assignment questions.	15
Writing Quality and Professionalism	Uses appropriate academic and professional language, correct grammar, sentence structure, and professional presentation.	10
References and Supporting Evidence	Uses relevant and credible academic or professional sources and appropriately incorporates evidence to support the analysis and conclusions.	15
Total		150

Assignment 3: MBA Assignment – SOURCES OF SHORT-TERM FINANCING, THE TIME VALUE OF MONEY, VALUATION AND RATES OF RETURN and COST OF CAPITAL

Submission Guidelines - Upload your essay as a 10 – 12 -pages paper, exclusive of title page and appendices, in MS Word format, 12-point Times New Roman Font, double-space following APA Style Format.

Question 1: Short-Term Financing and the Time Value of Money

Short-term financing and the time value of money are fundamental to effective financial planning and liquidity management. **Discuss the major sources of short-term financing**, including trade credit, bank financing, commercial paper, and receivables or inventory financing. Explain the **time value of money**, including present value, future value, compounding, discounting, and annuities. How should a financial manager evaluate the **cost, maturity, flexibility, and risk** of short-term financing alternatives while using time-value-of-money principles to make sound financial decisions?

Question 2: Valuation, Rates of Return, and Cost of Capital

Valuation and required rates of return are central to investment and financing decisions. **Discuss the principles of valuation and rates of return**, including the relationship between risk and expected return and the valuation of financial assets. Explain the major components of a firm's **cost of capital**, including the cost of debt, preferred stock, and common equity, and the calculation and significance of the **weighted average cost of capital (WACC)**. How can managers use valuation, required rates of return, and cost of capital to evaluate investment opportunities, select appropriate financing sources, and maximize shareholder value?

Course Assignment Rubric — Total: 150 Points

Criteria	Description	Points
Understanding of Concepts	Demonstrates a comprehensive and accurate understanding of short-term financing, time	40

Criteria	Description	Points
	value of money, valuation, rates of return, and cost of capital.	
Application and Financial Analysis	Effectively applies financial concepts and techniques to business situations, including appropriate calculations, interpretation, and analysis where applicable.	40
Critical Thinking and Financial Decision-Making	Evaluates financing and investment alternatives by considering cost, risk, return, time value, and their implications for the firm's financial decisions.	30
Organization and Clarity	Presents ideas in a logical, coherent, and well-structured manner and directly addresses both assignment questions.	15
Writing Quality and Professionalism	Demonstrates clear academic writing, appropriate terminology, correct grammar, and professional presentation.	10
References and Supporting Evidence	Uses relevant and credible academic or professional sources and appropriately supports major arguments and conclusions.	15
Total		150

Final Essay Exam: A final essay exam consisting of four essay questions covering the material covered in the course. It will be available to students for at least one week before the end of class.

Final Essay Exam Rubric:

Comprehensive Course Final Rubric (Total: 200 Points)

- **Content Quality & Accuracy: 70 points**
- **Critical Thinking & Problem-Solving: 50 points**
- **Financial Analysis & Modeling: 50 points**
- **Use of Evidence & Referencing: 20 points**
- **Organization, Grammar, & Mechanics: 10 points**

Schedule for FINR5306 – Spring 2026 - 8 Week

Week	Topic	Readings
Week 1 – August 24th to 30th August 2026	CONCEPT - GETTING STARTED - Read the syllabus and get familiar with both Blackboard and Connect platforms. Objectives - Begin the course by introducing myself, reading the syllabus, and becoming familiar with both Blackboard and Connect platforms.	Chapter Reading - No chapter reading or homework is assigned, as this is only an introduction class.
	CHAPTER 1 – THE GOALS AND ACTIVITIES OF FINANCIAL MANAGEMENT Concept of Financial Management Financial management is the process of planning, obtaining, allocating, and controlling the financial resources of a business. It involves making decisions about how funds should be raised, invested, and managed efficiently to achieve the goals of the organization. Objectives of Financial Management The main objective of financial management is wealth maximization , which means increasing the overall value of the firm and shareholders' wealth. Other objectives include profit maximization, maintaining liquidity, managing financial risk, using funds efficiently, and supporting the long-term growth and financial stability of the business.	Textbook Chapters 1 – THE GOALS AND ACTIVITIES OF FINANCIAL MANAGEMENT
Discussion 1 – Due 31st August, 2026		
Week 2 –	CHAPTER 2 – REVIEW OF ACCOUNTING	Textbook Chapters 2 –

August. 31 st August to 6 th September 2026	Concept of Accounting Accounting is the process of identifying, recording, classifying, summarizing, and communicating financial transactions of a business. It provides useful financial information to managers, investors, creditors, and other stakeholders for decision-making. Objectives of Accounting The main objectives of accounting are to maintain accurate financial records, determine profit or loss, assess the financial position of the business, provide information	REVIEW OF ACCOUNTING
	CHAPTER 3 - FINANCIAL ANALYSIS Concept of Financial Analysis Financial analysis is the process of examining and interpreting a company's financial information to evaluate its financial performance and position. It uses financial statements and various analytical techniques to understand the company's profitability, liquidity, efficiency, and financial stability. Objectives of Financial Analysis The main objectives of financial analysis are to evaluate financial performance, assess profitability and liquidity, measure financial strength, identify trends and weaknesses, support management decision-making, and help investors and creditors evaluate the financial condition of the business.	Textbook Chapters 3 – FINANCIAL ANALYSIS
Discussion 2 – Due 7th September, 2026		
Assignment 2 – Due 7th September, 2026.		
Week 3 – September 7 th to 13 th September 2026.	CHAPTER 4 – FINANCIAL FORECASTING Concept of Financial Forecasting Financial forecasting is the process of estimating a company's future financial performance and financial requirements based on historical data, current conditions, and expected future activities. It helps a business anticipate future revenues, expenses, cash flows, and funding needs. Objectives of Financial Forecasting The main objectives are to estimate future financial needs, plan cash requirements, support budgeting and investment decisions, identify potential financial problems, and help management prepare for future growth and uncertainties.	Textbook Chapters 4 – FINANCIAL FORECASTING
	CHAPTER 5- OPERATING AND FINANCIAL LEVERAGE Concept of Operating and Financial Leverage Operating leverage refers to the effect of fixed operating costs on a company's operating income. A firm with high fixed operating costs experiences a greater change in operating income when sales change. Financial leverage refers to the use of debt and other fixed financial obligations to finance the business. It affects the return to shareholders and the financial risk of the firm. Objectives of Operating and Financial Leverage The main objectives are to understand the impact of fixed costs and debt on profitability, measure business and financial risk, evaluate changes in earnings, improve financial decision-making, and determine an appropriate level of operating and financial leverage.	Textbook Chapters 5 – - OPERATING AND FINANCIAL LEVERAGE
Discussion 3 – Due 14th September, 2026		
Week 4 – 14 th September to 20 th September 2026	CHAPTER 6: WORKING CAPITAL AND THE FINANCIAL DECISIONS Concept of Working Capital and Financial Decisions Working capital refers to the funds invested in a company's current assets , such as cash, accounts receivable, and inventory, after considering its current liabilities. Financial decisions involve determining how the company should manage its short-term resources and finance its operations to maintain liquidity and profitability. Objectives of Working Capital and Financial Decisions The main objectives are to maintain adequate liquidity, meet short-term obligations, manage current assets and liabilities efficiently, minimize financial costs and risks, maintain profitability, and support the smooth day-to-day operations of the business.	Textbook Chapters 6 – WORKING CAPITAL AND THE FINANCIAL DECISIONS

	CHAPTER 7: CURRENT ASSET MANAGEMENT Concept of Current Asset Management Current asset management is the process of planning, controlling, and managing a company's short-term assets , such as cash, accounts receivable, inventory, and marketable securities. It focuses on maintaining an appropriate balance between liquidity, profitability, and risk . Objectives of Current Asset Management The main objectives are to maintain sufficient liquidity, ensure efficient use of current assets, minimize investment costs, control financial risk, support daily operations, and improve the overall profitability of the business .	Textbook Chapters 7 – CURRENT ASSET MANAGEMENT
Discussion 4 – Due 21th September, 2026		
Assignment 2 – Due 21st September, 2026.		
Week 5 – September 21st to 27th September 2026	CHAPTER 8 - SOURCES OF SHORT-TERM FINANCING Concept of Short-Term Financing Short-term financing refers to funds obtained to meet a company's short-term financial needs , usually for a period of one year or less. It is commonly used to finance working capital, inventory, accounts receivable, and other day-to-day business operations. Objectives of Short-Term Financing The main objectives are to provide sufficient working capital, meet short-term obligations, maintain liquidity, finance daily operations, manage temporary cash shortages, and minimize the cost of borrowing . Common sources include trade credit, bank loans, lines of credit, commercial paper, and accrued expenses .	Textbook Chapters 8 – SOURCES OF SHORT-TERM FINANCING
	CHAPTER 9 - THE TIME VALUE OF MONEY Concept of the Time Value of Money The time value of money (TVM) is the concept that money available today is worth more than the same amount of money in the future because it can be invested and earn a return over time. TVM considers the effects of interest, inflation, and the timing of cash flows . Objectives of the Time Value of Money The main objectives are to evaluate the present and future value of money, compare cash flows occurring at different times, determine appropriate investment returns, support investment and financing decisions, and help in financial planning .	Textbook Chapters 9 – THE TIME VALUE OF MONEY
Discussion 5 – Due 28th September, 2026		
Week 6 – September 28th to 4th October 2026	CHAPTER 10 - VALUATION AND RATES OF RETURN Concept of Valuation and Rates of Return Valuation is the process of determining the current or fair value of a financial asset or investment based on its expected future cash flows and risk. The rate of return is the percentage gain or loss earned on an investment over a specific period. Objectives of Valuation and Rates of Return The main objectives are to determine the value of investments, measure investment performance, evaluate risk and expected returns, compare investment alternatives, and support effective investment and financial decisions .	Textbook Chapters 10 - VALUATION AND RATES OF RETURN
	CHAPTER 11- COST OF CAPITAL Concept of Cost of Capital Cost of capital is the minimum rate of return that a company must earn on its investments to satisfy its investors and maintain the value of the firm. It represents the cost of obtaining funds through debt, preferred stock, and common equity . Objectives of Cost of Capital The main objectives are to determine the required rate of return, evaluate investment projects, select an appropriate financing mix, measure financial performance, and support capital budgeting and financing decisions .	Textbook Chapters 11 - COST OF CAPITAL
Discussion 6 – Due 5th October, 2026		

Assignment 3 – Due 5th October, 2026.

Week 7 – October 5th to 11th October 2026	CHAPTER 12 THE CAPITAL BUDGET DECISIONS Concept of Capital Budget Decisions Capital budgeting is the process of evaluating and selecting long-term investments or projects that require significant financial resources. These decisions may involve investments in equipment, buildings, technology, expansion, or new business projects and are based on their expected future cash flows and risk. Objectives of Capital Budget Decisions The main objectives are to identify profitable investment opportunities, maximize the value of the firm, evaluate expected returns and risks, allocate financial resources efficiently, and select projects that contribute to the long-term growth and profitability of the business.	Textbook Chapters 12- THE CAPITAL BUDGET DECISIONS
	CHAPTER 13 – RISK AND CAPITAL BUDGETING Concept of Risk and Capital Budgeting Risk and capital budgeting involves evaluating the uncertainty associated with the expected cash flows and returns of long-term investment projects. Since future cash flows are not certain, financial managers consider the level of risk when evaluating and selecting capital investment projects. Objectives of Risk and Capital Budgeting The main objectives are to identify and measure investment risk, evaluate expected returns, consider uncertainty in future cash flows, select projects with an appropriate risk-return balance, and make investment decisions that maximize the value of the firm.	Textbook Chapters 13 - RISK AND CAPITAL BUDGETING
Discussion 7 – Due 12th October, 2026		
Week 8 – October 12th to 18th October 2026	Week 8 – October 12–18, 2026 – Clarification of Questions, Comprehensive Review, and Preparation for the Final Examination. Final Essay Exam – Due October 15th 2026.	

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